Enhancement Area	Description of current state	Description of desired state	Strategies to achieve desired state	Anticipated outputs	Timeframe for implementing strategies	Person or people responsible
Increasing number of undergraduate majors in the undergraduate program in communication disorders	Currently, we have over 92 undergraduate majors.	The program would like to maintain undergraduate enrollment between 110- 120students for two years.	 Initiate UG recruitment activities in general education classes, sorority & fraternity events, etc. Initiate high school recruitment activities through career fairs, recruitment events hosted by guidance counselors, etc. Initiate recruitment activities for first- generation college students. Offer CD110 every semester to recruit students interested in communication disorders 	 Additional undecided majors may be recruited into Communication Disorders' UG program. Potential UG majors may be identified at the high school level, by highlighting the field of speech-language pathology for students previously unaware of the major. Decrease the intimidation factor of the field requiring a graduate degree. 	All strategies have been implemented Assessments took place in Fall 2020, Fall 2021; assessments are ongoing Jayanti Ray met with high school counselors from St. Louis and surrounding areas while participating in "SEMO on the Roads" program in 2021 and 2022. Jayanti Ray participated in Show-Me days and other university-led and college-led recruitment efforts in 2021 and 2022.	Chair (Jayanti Ray) and undergraduate advisors (Emily Obergoenner, Susan Fulton, Samantha Washington, and Amy Herren)
Increasing retention of UG transfer students and post baccalaureate students with a different	Achieved	The program would like to increase UG retention to at least 80% or higher.	 Gather additional data re: length of time in program. Survey students who left re: why UG transfer 	1 & 2.Results of survey will help the department address weaknesses in program that are	1&2. Survey developed by Fall of 2019; administer by end of spring 2020	An articulation agreement was included in the packet along with other departmental

undergraduate degree			pro 3. E agree com imp pro 4. C dete ben to p deg 5. F for	dents are leaving the gram. Establish articulation eements with munity colleges to prove transfer cess. Contact VA to ermine whether VA efits can be applied pre-professional ree. Re-introduce criteria admission to gram	 causing students to switch majors. 3. Improve the ease with which students can transfer from community colleges. 4. Establish recruitment activities with VA if funds can be used toward UG pre-professional degree. 	and again in fall of 2020. 3. Develop articulation agreements by Fall 2019. 4. Establish activities by Spring of 2020.	agreements from EHHS per Brooke Lockhart(Work in progress) The departmental information was added to SEMO Health Professions Database by the Admissions office for marketing purposes.
Fulfilling ASHA certification standards	Achieved	Continue to obtain >90% program completion rate within 2 year time frame		Track course completion in CALIPSO for Knowledge Standards (for each standard, student achieves a minimum of 80%) Track Skills standards via Cumulative Evaluation and completion of clinical modules from courses	Program completion rate	Each graduate student meets with advisor every semester Clinic director reviews clinical experiences every semester Prior to graduation, Graduate advisor reviews student's academic and clinical record to determine if standards have been met	Faculty, staff, Clinic director, Graduate advisors, Program director provides final verification of CAA and KASA standards.
Compliance with CAA professionalism standards	The department has reviewed the 2023 updates to the CAA standards and implemented	The department would like to continue to review current outcomes	1)	Review CALIPSO data from the Professional Practice, Interaction, and	Pass Praxis Program completion rate	Each graduate student meets with advisor every semester	Faculty, staff, Clinic director, externship coordinator, Graduate

	adjustments to enhance program offferings to better align with these changes. Amy Herren, Emily Obergoenner, and Misty Tilmon presented at MSHA in 2023 to inform and generate dialogue with externship supervisors regarding changes. The CALIPSO Evaluation for clinical performance evaluations was updated to reflect 2023 changes.	measures after a pilot period to ensure validity of these measures and maintain sustainability of newly implemented practices	2)	Personal qualities section on cumulative evaluations to determine how CAA standards are met in clinical practice Students will meet each CAA standard by achieving a 80% for each standard	CALIPSO Performance Evaluations (clinic) Program Learning Outcomes (PLOs)	Clinic director reviews clinical experiences every semester Prior to graduation, Graduate advisor reviews student's academic and clinical record to determine if standards have been met Externship coordinator will update clinical training for externship supervisors to reflect 2023 CAA standards. Clinic coordinator will continue to refine trainings for on- campus supervisors to improve inter- rater reliability	advisors, Program director provides final verification.
Maintain annual accreditation	Program has maintained accreditation status since 1980	Continue to maintain accreditation status; prepare for re-accreditation review in 2026		 Submit report annually Review strategic plan annually 	Accreditation awarded	Program director completes annual report	Chair submits the annual report to the dean, vice- provost, and CAA.
Engage and teach evidence-based practice	The Department embeds explicit teaching in evidence-based	Continue to provide opportunities to actively apply an		 Explicit, comprehensive, and systematic teaching of 	Qualitative exit survey reports from students that they felt prepared for implement EBP	Students in each cohort are required to complete a	Both On- and Off- campus supervisors are tracking EBP

	practices across its on-campus practicum courses. Students present on a case study as part of their clinic capstone graduate requirement where they demonstrate application of EBP tools (CATE, CAPE, CAPP).	evidence-based framework for clinical practice fulfilled by clinic assignments and integration of coursework with clinical practice		EBP strategies and tools embedded into practicum and throughout coursework	strategies and tools into clinical practice during externships Students' ratings on project rubric exceed 80%	assignments and their capstone prior to graduation. Department hosts weekly Fall Case Conference lecture series for student presentations.	skills in CALIPSO. Faculty or clinic coordinator complete a rubric for Graduate student clinic capstone project.
Engage in interprofessional education and practice	Dr. Misty Tilmon is Dept representative to the CEHHS IEP committee. Multiple IEP components are embedded into program, via collaborative, interdepartmental activities, guest speakers, and off- site observation opportunities. Clinical methods course CD608 provides explicit teaching of IPEC competencies.	Continue to provide graduate students with both academic and clinical opportunities that require consideration of and collaboration with other professionals	1) 2)	Track in CALIPSO Cumulative Evaluation or clinical modules Track via completion of IEP activities in courses. Attempt to embed at least 1 IEP element into every disorders or clinical methods/practicum course offered at the graduate level. CD404, CD406, and CD402 provide experiential learning opportunities with IEP at the undergraduate level	1. Students demonstrate awareness and understanding of IPEC competencies based on CALIPSO ratings and performance in course labs or assignments related to IEP	Practicum coordinators will update faculty on progress annually; faculty will communicate annually in August to recount IEP opportunities provided in UG and GR courses over past year	CALIPSO administrator, Practicum coordinators, Dept Faculty
Diversity/diverse experiences, immersive	The Center for Speech and Hearing offers diverse clinical opportunities. Students work	Continue to provide graduate students with varied experiences as tracked in	1.	Review CALIPSO data and identify baseline & changes over time using cohort cumulative evaluations	Qualitative exit survey reports from students regarding preparedness and satisfaction with	Practicum coordinators will update faculty on progress annually.	CALIPSO administrator, Practicum coordinators, Instructor for CD470/570

	with multiple	CALIPSO			diverse clinical		
	clients in their first	(externships, on-			opportunities		
	year and are	campus			11		
	assigned different	practicum			CALIPSO ratings		
	supervisors each	experiences,			from the Cumulative		
	semester. Off-	other off-campus			Evaluation		
	campus groups and	opportunities,					
	externship	clinical					
	placements (min.	simulations)					
	2, must be						
	different) increase						
	diversity of						
	training						
	opportunities.						
	Since 2020, the						
	Department has						
	offered Simucase						
	to students to						
	increase exposure						
	to a variety of						
	clients.						
	Department added						
	CD570 and CD470						
	to support the DEI						
	issues in CD						
Research	Students complete	Continue to	1)	Faculty provide	Each student group	Research	Research
project/scholar-	a collaborative	require a		guidance and	completes a project	supervisors will	supervisors;
practitioner	group research	capstone research		supervision as	consisting of a	submit approval	Director of
	project supervised	project or		student group	research paper and a	document during	Graduate Studies
	by a faculty	master's thesis as		completes project	presentation at a	the student's final	
	member	part of graduation			professional	semester in the	
		requirements			conference such as the	program; Director	
					state association	of Graduate	
					convention	Studies will	
						provide final	
			1)	T		approval	
Community	Clinic/outreach	Continue to	1)	Invest in	1) Clinic director	1) Clinic	Clinic director,
involvement/service	programs/student	operate the		sustainability	will collect data	director will	Faculty, Clinical
	organization	Center for Speech		efforts	such as hearing	meet	Educators
	(NSSLHA)	and Hearing and			screening records,	regularly	

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		provide speech,	2) Identify additional	client satisfaction	with Clinic	
		language, and	sources of support	surveys, record of	Committee	
		audiological	(grants)	clinical services		
		services to		maintained via	2) Clinic	
		community		electronic medical	director will	
		members		record system	provide	
					annual report	
		The department			(2020, 2021,	
		will continue to			2022, 2023)	
		participate in at			on website	
		least 2				
		community				
		wellness events				
		to promote				
		awareness and				
		access to services				
		access to services				
		NCCLUA stadaut				
		NSSLHA student				
		organization will				
		participate in				
		community				
		events	~ ~ ~ ~	~		
2022: Updated to	In 2020,	Department will	Program faculty will	Students will receive	This is already in	Practicum
include data	CALIPSO	continue to make	pursue continuing	individualized support	progress and will	coordinators,
reporting for	evaluation rating	programmatic	education regarding	and feel empowered	continue for the	Program director,
competency-based	scale was updated	adjustments to	competency-based	by the tools and	foreseeable future	department
learning in courses	to better reflect	enhance	learning pedagogy	instruction provided		faculty
and clinicals	competency	understanding		based on reports on		
	development over	and application of		evaluations and exit		
	time across clinical	of competency-		survey; students will		
	standards required	based learning		demonstrate gradual		
	for ASHA	practices across		development of skill		
	certification in	the program		mastery across		
	SLP. Pedagogy in	1 0		program as measured		
	clinical methods			via the graduated		
	has centered on			rating scale in the		
	student ownership			CALIPSO		
	of learning, Design			performance		
	Thinking, critical			evaluations for clinical		
	thinking, and			practicum experiences		
	uninking, and			practicum experiences		

fo	ostering			
inı	nnovation			